(X) QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended March 31, 2000
( ) TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from $\qquad$ to $\qquad$
Commission File Number: 1-5057

## BOISE CASCADE CORPORATION

(Exact name of registrant as specified in its charter)

| Delaware | $82-0100960$ |
| :--- | ---: |
| (State or other jurisdiction of incorporation or <br> organization) | (I.R.S. Employer Identification No.) |
| 1111 West Jefferson Street  <br> P.O. Box 50  <br> Boise, Idaho $83728-0001$$~$ |  |

 such reports), and (2) has been subject to such filing requirements for the past 90 days.

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.
(Address of principal executive officers)
(Zip Code)
(208) 384-6161
(Registrant's telephone number, including area code)

PART I - FINANCIAL INFORMATION
BOISE CASCADE CORPORATION AND SUBSIDIARIES
STATEMENTS OF INCOME
(expressed in thousands, except per share data)

## Shares Outstanding

as of April 30, 2000
57,220,893

## Class

 Common Stock, $\$ 2.50$ par valueITEM 1. FINANCIAL STATEMENTS

The accompanying notes are an integral part of these Financial Statements

BOISE CASCADE CORPORATION AND SUBSIDIARIES
BALANCE SHEETS
(expressed in thousands)

|  | Three Months Ended March 31 |  |
| :---: | :---: | :---: |
|  | 2000 | 1999 |
|  | (unaudited) |  |
| Revenues |  |  |
| Sales | \$ 1,946,313 | \$ 1,611,153 |
| Costs and expenses |  |  |
| Materials, labor, and other operating expenses | 1,531,789 | 1,253,623 |
| Depreciation, amortization, and cost of company timber harvested | 73,716 | 69,035 |
| Solling and dictrihutinn exnencea | 20\% ¢86 | 187 896 |


| General and administrative expenses | 29,036 |  | 29,986 |
| :---: | :---: | :---: | :---: |
| Other (income) expense, net | 5,154 |  | 6,367 |
|  | 1,840,381 |  | 1,541,907 |
| Equity in net income of affiliates | 2,321 |  | 746 |
| Income from operations | 108,253 |  | 69,992 |
| Interest expense | $(36,685)$ |  | $(37,117)$ |
| Interest income | 504 |  | 616 |
| Foreign exchange gain (loss) | (226) |  | 44 |
|  | $(36,407)$ |  | $(36,457)$ |
| Income before income taxes and minority interest Income tax provision | $\begin{gathered} 71,846 \\ (28,738) \end{gathered}$ |  | $\begin{gathered} 33,535 \\ (14,043) \end{gathered}$ |
| Income before minority interest | 43,108 |  | 19,492 |
| Minority interest, net of income tax | $(3,544)$ |  | $(3,339)$ |
| Net income | \$ 39,564 | \$ | 16,153 |
| Net income per common share |  |  |  |
| Basic net income | \$ 0.63 | \$ | 0.23 |
| Diluted net income | \$ 0.60 | \$ | 0.22 |

## BOISE CASCADE CORPORATION AND SUBSIDIARIES

BALANCE SHEETS
(expressed in thousands, except share amounts)

LIABILITIES AND SHAREHOLDERS' EQUITY

|  | March 31 |  |  |  | December 31 <br> -------------1999 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2000 |  | 1999 |  |  |  |
|  | (unaudited) |  |  |  |  |  |
| Current |  |  |  |  |  |  |
| Cash | \$ | 73,911 | \$ | 48,526 | \$ | 57,720 |
| Cash equivalents |  | 8,022 |  | 8,349 |  | 9,215 |
|  |  | 81,933 |  | 56,875 |  | 66,935 |
| Receivables, less allowances of $\$ 11,196, \$ 10,411$, and $\$ 11,289$ |  |  |  |  |  |  |
| Inventories |  | 687,997 |  | 561,490 |  | 703,984 |
| Deferred income tax benefits |  | 57,276 |  | 88,802 |  | 53,148 |
| Other |  | 43,981 |  | 70,535 |  | 43,432 |
|  |  | 1,569,641 |  | 1,370,448 |  | 1,531,108 |
| Property |  |  |  |  |  |  |
| Property and equipment |  |  |  |  |  |  |
| Land and land improvements |  | 73,049 |  | 62,732 |  | 70,441 |
| Buildings and improvements |  | 621,111 |  | 583,003 |  | 613,729 |
| Machinery and equipment |  | 4,331,169 |  | 4,106,202 |  | 4,300,250 |
| Accumulated depreciation |  | 5,025,329 |  | 4,751,937 |  | 4,984,420 |
|  |  | $(2,475,109)$ |  | $(2,197,160)$ |  | $(2,427,415)$ |
| Timber, timberlands, and timber deposits |  | 2,550,220 |  | 2,554,777 |  | 2,557,005 |
|  |  | 292,187 |  | 270,028 |  | 294,663 |
|  |  | 2,842,407 |  | 2,824,805 |  | 2,851,668 |
| Goodwill, net of amortization |  |  |  |  |  |  |
| Investments in equity affiliates |  | 39,732 |  | 31,923 |  | 37,418 |
| Other assets |  | 231,524 |  | 229,394 |  | 229,881 |
| Total assets | \$ | 5,159,523 | \$ | 4,949,684 | \$ | 5,138,414 |

The accompanying notes are an integral part of these Financial Statements.

BOISE CASCADE CORPORATION AND SUBSIDIARIES
STATEMENTS OF CASH FLOWS
(expressed in thousands)

(unaudited)
Current
Short-term borrowings
Current portion of long-term debt
Income taxes payable

Income taxes payable

| \$ | 77,75222,82524,609¢n 707 | \$ | 164,935 | \$ | 71,800 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 122,285 |  | 118,168 |
|  |  |  | 1,560 |  | 19,998 |
|  |  |  | 106507 |  | [00 970 |


Preferred stock -- no par value; 10,000,000 shares authorized;
Series D ESOP: $\$ .01$ stated value; 4,880,791;
$5,236,527$; and 4,982,209 shares outstanding Deferred ESOP benefit
219,636

$(132,809)$$\quad$| 235,644 |
| :---: |
| $(155,731)$ |$\quad$| 224,199 |
| :---: |
| $(132,809)$ |

The accompanying notes are an integral part of these Financial Statements.

NOTES TO QUARTERLY FINANCIAL STATEMENTS

|  | Three Months Ended March 31 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2000 |  | 1999 |  |
|  | (unaudited) |  |  |  |
| Cash provided by (used for) operations |  |  |  |  |
| Net income | \$ | 39,564 | \$ | 16,153 |
| Items in net income not using (providing) cash |  |  |  |  |
| Equity in net income of affiliates |  | $(2,321)$ |  | (746) |
| Depreciation, amortization, and costs of company timber harvested |  | 73,716 |  | 69,035 |
| Deferred income tax provision |  | 5,696 |  | 10,463 |
| Minority interest, net of income tax |  | 3,544 |  | 3,339 |
| Restructuring activity |  | - |  | 4,400 |
| Other |  | 226 |  | 41 |
| Receivables |  | $(34,845)$ |  | $(66,387)$ |
| Inventories |  | 15,987 |  | 64,349 |
| Accounts payable and accrued liabilities |  | 11,802 |  | 13,389 |
| Current and deferred income taxes |  | 4,635 |  | $(7,645)$ |
| Other |  | $(2,284)$ |  | $(10,363)$ |
| Cash provided by operations |  | 115,720 |  | 96,028 |
| Cash provided by (used for) investment |  |  |  |  |
| Expenditures for property and equipment |  | $(64,934)$ |  | $(48,380)$ |
| Expenditures for timber and timberlands |  | $(1,935)$ |  | (392) |
| Purchases of assets |  | - |  | $(6,328)$ |
| Other |  | 6,965 |  | $(12,510)$ |
| Cash used for investment |  | $(59,904)$ |  | $(67,610)$ |
| Cash provided by (used for) financing |  |  |  |  |
| Cash dividends paid |  |  |  |  |
| Common stock |  | $(8,574)$ |  | $(8,451)$ |
| Preferred stock |  | (59) |  | (80) |
|  |  | $(8,633)$ |  | $(8,531)$ |
| Short-term borrowings |  | 5,952 |  | 35,423 |
| Additions to long-term debt |  | 105,154 |  | 105,921 |
| Payments of long-term debt |  | $(140,894)$ |  | $(174,673)$ |
| Other |  | $(2,397)$ |  | $(4,051)$ |
| Cash used for financing |  | $(40,818)$ |  | $(45,911)$ |
| Increase (decrease) in cash and cash equivalents |  | 14,998 |  | $(17,493)$ |
| Balance at beginning of year |  | 66,935 |  | 74,368 |
| Balance at March 31 | \$ | 81,933 | \$ | 56,875 |

(1) BASIS OF PRESENTATION. We have prepared the quarterly financial statements pursuant to the rules and regulations of the Securities and Exchange Commission. Some information and footnote disclosures normally included in financial statements prepared in accordance with generally accepted accounting principles have been condensed or omitted pursuant to such rules and regulations. These statements should be read together with the statements and the accompanying notes included in our 1999 Annual Report.

The quarterly financial statements have not been audited by independent public accountants, but in the opinion of management, all adjustments necessary to present fairly the results for the periods have been included. Net income for the three months ended March 31, 2000 and 1999, necessarily involved estimates and accruals. Actual results may vary from those estimates. Except as may be disclosed within these "Notes to Quarterly Financial Statements," the adjustments made were of a normal, recurring nature. Quarterly results are not necessarily indicative of results that may be expected for the year.
(2) OTHER (INCOME) EXPENSE, NET. "Other (income) expense, net" includes gains and losses on the sale and disposition of property and other miscellaneous income and expense items. The components of "Other (income) expense, net" in the Statements of Income are as follows.
Three Months Ended
March 31
--------------------------------------------------------------------------------------

## (expressed in thousands)

Deferred software write-down
Restructuring activity
Other, net

| \$ | 2,639 | \$ | - |
| :---: | :---: | :---: | :---: |
|  | - |  | 4,400 |
|  | 2,515 |  | 1,967 |
| \$ | 5,154 | \$ | 6,367 |

For discussion of the restructuring activity, see Note 13.
(3) NET INCOME PER COMMON SHARE. Net income per common share was determined by dividing net income, as adjusted, by applicable shares outstanding.

| 2000 | 1999 |
| :---: | :---: |

BASIC

| Net income as reported Preferred dividends (a) | \$ | $\begin{gathered} 39,564 \\ (3,376) \end{gathered}$ |  | \$ | $\begin{aligned} & 16,153 \\ & (3,490) \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Basic income | \$ | 36,188 |  | \$ | 12,663 |
| Average shares outstanding used to determine basic income per common share |  | 57,212 |  |  | 56,369 |
| DILUTED |  |  | ==== |  |  |
| Basic income <br> Preferred dividends eliminated Supplemental ESOP contribution | \$ | $\begin{gathered} 36,188 \\ 3,376 \\ (2,886) \end{gathered}$ | \$ |  |  |
| Diluted income | \$ | 36,678 | \$ |  |  |
| Average shares outstanding used to determine <br> basic income per common share |  | 57,212 |  |  |  |
| Stock options and other |  | 314 |  |  | 35 |
| Series D convertible preferred stock |  | 3,972 |  |  |  |
| Average shares used to determine diluted income per common share |  | 61,498 |  |  |  |

(a) Dividend attributable to our Series D convertible preferred stock held by our ESOP (Employee Stock Ownership Plan) is net of a tax benefit.
(4) COMPREHENSIVE INCOME (LOSS). Comprehensive income (loss) for the periods include the following:
Three Months Ended
March 31
-------------------------------------------------------------------------------------
(expressed in thousands)

## Net income

Other comprehensive income (loss)
Cumulative foreign currency translation
adjustment, net of income taxes
\$

Comprehensive income (loss), net of income taxes

|  | $(3,672)$ |  | $(6,928)$ |
| :---: | :---: | :---: | :---: |
| \$ | 35,892 | \$ | 9,225 |

(5) RECEIVABLES. In late September 1998, we sold fractional ownership interests in a defined pool of trade accounts receivable. At March 31, 2000 and 1999, and December 31, 1999, \$100 million of sold accounts receivable were excluded from receivables in the accompanying balance sheets. The portion of fractional ownership interest retained by us is included in accounts receivable in the balance sheets. The increase of $\$ 21$ million in sold accounts receivable over the amount at December 31, 1998, also represents an increase in cash provided by operations for the three months ended March 31, 1999. This program represents a revolving sale of receivables committed to by the purchasers for 364 days and is subject to renewal. Costs related to the program are included in "Other (income) expense, net" in the Statements of Income. Under the accounts receivable sale agreement, the maximum amount available from time to time is subject to change based on the level of eligible receivables, restrictions on concentrations of receivables, and the historical performance of the receivables we sell.
(6) DEFERRED SOFTWARE COSTS. We defer software costs that benefit future years. These costs are amortized on the straight-line method over the expected life of the software. "Other assets" in the balance sheets includes deferred software costs of $\$ 50.3$ million, $\$ 48.2$ million, and $\$ 53.1$ million at March 31, 2000 and 1999, and December 31, 1999. Amortization of deferred

|  | March 31 |  |  |  | December 31 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2000 |  | 1999 |  | 1999 |  |
|  | (expressed in thousands) |  |  |  |  |  |
| Finished goods and work in process | \$ | 553,227 | \$ | 437,340 | \$ | 538,712 |
| Logs |  | 52,316 |  | 46,760 |  | 89,764 |
| Other raw materials and supplies |  | 143,220 |  | 141,350 |  | 136,555 |
| LIFO reserve |  | $(60,766)$ |  | $(63,960)$ |  | $(61,047)$ |
|  |  |  |  |  |  | - |
|  | \$ | 687,997 | \$ | 561,490 | \$ | 703,984 |

(8) INCOME TAXES. We used an estimated annual tax provision rate of $40.0 \%$ and $41.9 \%$ for the three months ended March 31, 2000 and 1999. In 1999, our actual annual tax provision rate was $40.0 \%$.

For the three months ended March 31, 2000 and 1999, we paid income taxes, net of refunds received, of $\$ 12.1$ million and $\$ 5.5$ million.
(9) DEBT. At March 31, 2000, we had a revolving credit agreement with 25 major banks that permits us to borrow as much as $\$ 600$ million at variable interest rates based on the London Interbank Offered Rate (LIBOR). At March 31, 2000, the rate was $6.4 \%$. This agreement expires in June 2002. The revolving credit agreement contains financial covenants relating to minimum net worth, minimum interest coverage ratios, and ceiling ratios of debt to capitalization. Under this agreement, the payment of dividends is dependent upon the existence of and the amount of net worth in excess of the defined minimum. Our net worth at March 31, 2000, exceeded the defined minimum by $\$ 225.0$ million. At March 31, 2000, there were $\$ 290$ million of borrowings outstanding under this agreement. At April 30, 2000, borrowings had increased to $\$ 465$ million due to borrowings to fund the purchase of the Boise Cascade Office Products Corporation ("BCOP") minority public shares (see Note 10). At April 30, 2000, our net worth exceeded the defined minimum by $\$ 93.2$ million.

Our wholly owned subsidiary, BCOP, has a $\$ 450$ million revolving credit agreement with 17 major banks that expires in June 2001 and provides variable interest rates based on LIBOR. At March 31 2000, the rate was $6.4 \%$. The BCOP revolving credit facility contains customary restrictive financial and other covenants, including a negative pledge and covenants specifying a minimum fixed charge coverage ratio and a maximum leverage ratio. Borrowings under BCOP's agreement were $\$ 150$ million at March 31, 2000.

October 1998, we entered into an interest rate swap with a notional amount of $\$ 75$ million and an effective fixed rate of $5.1 \%$ with respect to $\$ 75$ million of our revolving credit agreement borrowings. BCOP also entered into an interest rate swap with a notional amount of $\$ 25$ million, and an effective xed interest rate of $5.0 \%$ with respect to $\$ 25$ million of their revolving credit agreement borrowings Both swaps expire in October 2000. We are exposed to modest credit-related risks in the event of nonperformance by counterparties to these swaps; however, we do not expect the counterparties, who are all major financial institutions, to fail to meet their obligations.

Also at March 31, 2000, we had $\$ 77.8$ million of short-term borrowings outstanding. At March 31 1999, we had $\$ 164.9$ million of short-term borrowings outstanding. The maximum amount of shorterm borrowings outstanding during the three months ended March 31, 2000 and 1999, was $\$ 156.2$ million and $\$ 293.3$ million. The average amount of short-term borrowings outstanding during the three months ended March 31, 2000 and 1999, was $\$ 80.7$ million and $\$ 177.6$ million. The average interest rate for these borrowings was $6.2 \%$ for 2000 and $5.4 \%$ for 1999. At April 30, 2000, short-term borrowings had increased to $\$ 120.1$ million due to borrowings to fund the purchase of the BCOP minority public shares (see Note 10).

At March 31, 2000, we had $\$ 430.0$ million of unused borrowing capacity registered with the Securities and Exchange Commission for additional debt securities.

In April 1998, BCOP registered $\$ 300$ million of shelf capacity with the SEC. In May 1998, BCOP issued $\$ 150$ million of $7.05 \%$ notes under this registration statement. The notes are due in May 2005. BCOP has no intent to use the remaining shelf capacity.

In March 1999, we filed a registration statement covering $\$ 300$ million in universal shelf capacity with the Securities and Exchange Commission. In March 2000, we refiled this registration statement. The the Securities and Exchange Commission. In March 2000, we refiled this registration statement. The
filing is still under review by the Securities and Exchange Commission. If approved, we may offer and sell in one or more offerings common stock, preferred stock, debt securities, warrants, and purchase contracts.
n March 2000, we retired our \$100 million 9.9\% notes. In February 1999, we redeemed our $\$ 100$ million, $9.875 \%$ notes.

Cash payments for interest, net of interest capitalized, were $\$ 38.1$ million and $\$ 40.6$ million for the three months ended March 31, 2000 and 1999.
(10) BOISE CASCADE OFFICE PRODUCTS CORPORATION. At March 31, 2000, we owned $81.1 \%$ of BCOP's outstanding common stock. The public held the remaining 18.9\% of BCOP stock. In December 1999, we announced a proposal to acquire the minority public shares. In March 2000, we commenced a tender offer for these shares, with the recommendation of BCOP's board of directors at $\$ 16.50$ per share in cash. The tender offer was successfully completed on April 19, 2000, with about $96 \%$ of the minority shares tendered and accepted for payment. Combined with our shares of BCOP stock, this amounted to more than $90 \%$ of the outstanding shares, thus allowing us to proceed with a short form merger without shareholder approval. As a result of this merger, all non-tendering shareholders became entitled to receive $\$ 16.50$ per share in cash for each BCOP share they surrendered. Effective April 20, 2000, BCOP became a wholly owned subsidiary of Boise Cascade Corporation.

The acquisition of the minority public shares was accounted for under the purchase method of accounting. The purchase price, including payments to shareholders and stock option holders and ransaction costs, totaled approximately $\$ 216.0$ million and was funded from borrowings under our revolver and short-term borrowings. The excess of the purchase price over the estimated fair value of he assets and liabilities acquired was recorded as goodwill and will be amortized over 40 years. On a pro forma basis, if the acquisition had occurred on January 1, 1999, there would have been no change in our reported sales. Net income for the three months ended March 31, 2000 and 1999, would have increased approximately $\$ 1.0$ million. Earnings per basic and diluted share would have increased approximately $\$ 0.01$ for the same periods.

BCOP made no acquisitions in the first quarter of 2000. On January 11, 1999, BCOP acquired the office supply business of Wallace Computer Services, based in Lisle, Illinois. This transaction wa completed for cash of $\$ 6.3$ million and the recording of $\$ 0.2$ million of acquisition liabilities. This acquisition was accounted for under the purchase method of accounting. Accordingly, the purchas price was allocated to the assets acquired and liabilities assumed based upon their estimated fair values. The excess of the purchase price over the estimated fair value of the net assets acquired was ecorded as goodwill and is being amortized over 40 years. The results of operations of the acquired business are included in our operations subsequent to the date of acquisition. On a pro forma basis, if the 1999 acquisition had occurred on January 1, 1999, there would have been no significant change in the results of operations for the first three months of 1999.
(11) ACQUISITION. On September 16, 1999, we completed the acquisition of Furman Lumber, Inc., a U.S. building materials distributor headquartered in Billerica, Massachusetts, with 12 locations in the East, Midwest, and South. The purchase price was approximately $\$ 92.7$ million, including cash payments of $\$ 90.2$ million and assumption of $\$ 2.5$ million of debt.

This acquisition was accounted for under the purchase method of accounting. The excess of the purchase price over the estimated fair value of the net assets acquired was recorded as goodwill and is being amortized over 40 years. The results of operations of the acquired business are included in our operations subsequent to the date of acquisition.

If this acquisition had occurred on January 1, 1999, pro forma sales for the three months ended March 31, 1999, would have increased $\$ 156.2$ million, and pro forma net income and pro forma basic and diluted earnings per share would not have materially changed. This unaudited pro forma financial information does not necessarily represent the actual results of operations that would have resulted if the acquisition had occurred on the date assumed.
(12) NEW ACCOUNTING STANDARDS. In June 1998, the Financial Accounting Standards Board (FASB) issued SFAS No. 133, "Accounting for Derivative Instruments and Hedging Activities." In June 1999, the FASB issued SFAS No. 137, "Accounting for Derivative Instruments and Hedging Activities - Deferral of the Effective Date of FASB Statement No. 133" delaying the effective date of SFAS No. 133. We plan to adopt SFAS No. 133 in the first quarter of 2001. Adoption of this statement is not expected to have a significant impact on our results of operations or financial position.
(13) RESTRUCTURING ACTIVITIES. In the first quarter of 1999, our corporate and other segment recorded $\$ 4.4$ million of additional restructuring expense related to the early retirement program announced in fourth quarter 1998. The noncash charge was for the present value of unrecorded early retirement benefits. These charges were accrued when the retiring individuals legally accepted the early retirement offer.

In 1998, restructuring reserves were established to close down two sawmills in our building products segment, to revalue assets in our paper and paper products segment, and to implement a companywide cost-reduction initiative and restructuring of several operations in our paper and paper products, building products, and corporate and other segments. In addition, reserves were established for restructuring of our European operations in our office products segment. For more detailed information on these reserves, see our 1999 Annual Report on Form 10-K. Restructuring reserve liability activity related to the 1998 charges through March 31, 2000, was as follows:

|  | Asset WriteDowns | EmployeeRelated Costs | Other Exit Costs | Total |
| :---: | :---: | :---: | :---: | :---: |
|  |  | (expressed in th | thousands) |  |
| 1998 expense recorded | \$ 53,500 | \$ 34,900 | \$ 30,500 | \$ 118,900 |
| Assets written down | $(53,500)$ | - |  | $(53,500)$ |
| Pension liability recorded | - | $(11,200)$ | - | $(11,200)$ |
| Charges against reserve | - | $(4,200)$ | $(4,600)$ | $(8,800)$ |
| Restructuring reserve at December 31, 1998 | - | 19,500 | 25,900 | 45,400 |
| Expense recorded |  | 4,400 | - | 4,400 |
| Pension liability recorded | - | $(4,400)$ | - | $(4,400)$ |
| Reclass from other accounts | - | 500 | - | 500 |
| Reclass from pension liability |  | 2,200 | - | 2,200 |
| Reserves credited to income | - | $(7,900)$ | $(19,700)$ | $(27,600)$ |
| Proceeds from sale of assets | - | - | 1,700 | 1,700 |
| Charges against reserve | - | $(10,400)$ | $(2,700)$ | $(13,100)$ |
| Restructuring reserve at December 31, 1999 | - | 3,900 | 5,200 | 9,100 |
| Charges against reserve | - | (900) | - | (900) |
| Restructuring reserve at March 31, 2000 | \$ | \$ 3,000 | \$ 5,200 | \$ 8,200 |

(14) SEGMENT INFORMATION. There are no differences from our last annual report in our basis of segmentation or in our basis of measurement of segment profit or loss. An analysis of our operations by segment is as follows.
$\left.\begin{array}{ccc} & \begin{array}{c}\text { Income } \\ \text { (Loss) }\end{array} \\ \text { Before }\end{array}\right\}$

Three Months Ended March 31, 2000
Office products
Paper and paper products
Corporate and other

Tota
Intersegment eliminations
Interest expense
Consolidated totals

| \$ | 941,417 | \$ | 203 | \$ | 941,620 | \$ | 39,470 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 612,129 |  | 8,377 |  | 620,506 |  | 29,185 |
|  | 386,005 |  | 99,107 |  | 485,112 |  | 48,683 |
|  | 6,762 |  | 11,167 |  | 17,929 |  | $(8,807)$ |
|  | 1,946,313 |  | 118,854 |  | 2,065,167 |  | 108,531 |
|  | - |  | $(118,854)$ |  | $(118,854)$ |  | - |
|  | - |  | - |  | - |  | $(36,685)$ |
| \$ | 1,946,313 | \$ | - | \$ | 1,946,313 | \$ | 71,846 |

Three Months Ended March 31,1999


Building products
Paper and paper products
Corporate and other

Total
Intersegment eliminations
Interest expense

| \$ | 848,264 | \$ | 126 | \$ | 848,390 | \$ | 38,662 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 436,552 |  | 6,916 |  | 443,468 |  | 40,299 |
|  | 319,934 |  | 79,423 |  | 399,357 |  | 4,794 |
|  | 6,403 |  | 14,201 |  | 20,604 |  | $(13,103)$ |
|  | 1,611,153 |  | 100,666 |  | 1,711,819 |  | 70,652 |
|  | - |  | $(100,666)$ |  | $(100,666)$ |  | - |
|  | - |  | - |  | - |  | $(37,117)$ |
| \$ | 1,611,153 | \$ | - | \$ | 1,611,153 | \$ | 33,535 |

(a) Interest income has been allocated to our segments in the amounts of $\$ 504,000$ for the three months ended March 31, 2000 and $\$ 616,000$ for the three months ended March 31, 1999
 retirement benefits. The impact of this nonroutine item decreased net income $\$ 2.7$ million or $\$ 0.04$ per basic and diluted income per share.
 additional detail.
 discussion of the results of operations by segment for additional detail.

 distribution expenses. General and administrative expenses decreased as a percent of sales in 2000 due to our cost-reduction efforts and to leveraging fixed costs over higher sales.

Interest expense was $\$ 36.7$ million in the first quarter of 2000, compared with $\$ 37.1$ million in the same period last year. The decrease was due to slightly lower debt levels.

We used an estimated annual tax provision rate of $40.0 \%$ and $41.9 \%$ for the three months ended March 31, 2000 and 1999. In 1999, our actual annual tax provision rate was $40.0 \%$.

OFFICE PRODUCTS DISTRIBUTION

## Sales

Net income
Net income per basic share
Net income per diluted share
Net income before nonroutine items
Net income per basic share before nonroutine items Net income per diluted share before nonroutine items

## Materials, labor, and other operating expenses

Selling and distribution
General and administrative expenses

| Three Mo Mar | $\begin{aligned} & \text { Ended } \\ & 11 \end{aligned}$ |
| :---: | :---: |
| 2000 | 1999 |
| \$ 1.9 billion | \$ 1.6 billion |
| \$39.6 million | \$16.2 million |
| \$0.63 | \$0.23 |
| \$0.60 | \$0.22 |
| \$39.6 million | \$18.9 million |
| \$0.63 | \$0.27 |
| \$0.60 | \$0.26 |
| (percentage of sales) |  |

$78.7 \% \quad 77.8 \%$
10.3\% 11.4\%
1.5\% 11.4\%






 $\$ 16.50$ per share in cash for each BCOP share they surrendered. Effective April 20, 2000, BCOP became a wholly owned subsidiary of Boise Cascade Corporation.



 on the date assumed.

BUILDING PRODUCTS

|  | Three Months Ended March 31 |  |  |
| :---: | :---: | :---: | :---: |
|  | 2000 |  | 1999 |
| Sales <br> Segment income | \$ | 941.6 million | \$ 848.4 million |
|  | \$ | 39.5 million | \$ 38.7 million |
|  | (percentage of sales) |  |  |
| Gross profit |  | 24.5\% | 25.8\% |
| Operating expenses |  | 20.3\% | 21.3\% |
| Operating profit |  | 4.2\% | 4.6\% |

(1) Includes $100 \%$ of the sales of Voyageur Panel, of which we own $47 \%$.

 increased volume did not increase our operating income compared with the three months ended March 31, 1999, since we received business interruption insurance in 1999.

## Sales

Segment income

## Three Months Ended

March 31

| Three Months Ended March 31 |  |  |  |
| :---: | :---: | :---: | :---: |
|  | 2000 |  | 1999 |
| $\begin{aligned} & \$ \\ & \$ \end{aligned}$ | 620.5 million |  | 443.5 million |
|  | 29.2 million | \$ | 40.3 million |
|  | 460,651 |  | 398,558 |
|  | 101,439 |  | 91,377 |
|  | 124,564 |  | 122,766 |
|  | 15,811 |  | 12,748 |
|  | 28,842 |  | 29,501 |
|  | 47,214 |  | 46,495 |
| \$ | 395 | \$ | 224 |
| \$ | 244 | \$ | 267 |
|  | 214 | \$ | 155 |
| \$ | 530 | \$ | 502 |
| \$ | 1,550 | \$ | 1,582 |
| \$ | 983 | \$ | 993 |
| \$ | 299 | $\$$ | 266 |

$\begin{array}{lrrrr}\text { Plywood (1,000 sq. ft. 3/8" basis) } & & 460,651 & & 398,558 \\ \text { OSB (1,000 sq. ft. 3/8" basis) (1) } & & 101,439 & 91,377 \\ \text { Lumber (1,000 board ft.) } & & 124,564 & 122,766 \\ \text { LVL (100 cubic ft.) } & & 15,811 & & 12,748 \\ \text { I-joists (1,000 equivalent lineal ft.) } & 28,842 & & 29,501 \\ \text { Particleboard (1,000 sq. ft. 3/4" basis) } & & 47,214 & & 46,495 \\ \text { Building materials distribution (in millions) } & & 395 & \$ & 224 \\ & & & & \\ \text { Average Net Selling Prices } & & & & \\ \text { Plywood (1,000 sq. ft. 3/8" basis) } & \$ & 244 & \$ & 267 \\ \text { OSB (1,000 sq. ft. 3/8" basis) } & \$ & 214 & \$ & 155 \\ \text { Lumber (1,000 board ft.) } & \$ & 530 & \$ & 502 \\ \text { LVL (100 cubic ft.) } & \$ & 1,550 & \$ & 1,582 \\ \text { I-joists (1,000 equivalent lineal ft.) } & \$ & 983 & \$ & 993 \\ \text { Particleboard (1,000 sq. ft. 3/4" basis) } & \$ & 299 & \$ & 266\end{array}$

 quarter.

 that none created more value for our shareholders than retaining the earnings and cash flow these units produce.

## FINANCIAL CONDITION AND LIQUIDITY


 million of unfavorable changes in working capital items, again primarily receivables. Our current ratio was 1.49:1 at March 31, 2000, compared with 1.19:1 at March 31, 1999, and 1.36:1 at December 31, 1999.
 and $\$ 48.8$ million in 1999. Cash purchases of assets totaled $\$ 6.3$ million for the first three months of 1999 . There were no purchases of assets for the first three months of 2000.




 we retired our $\$ 100$ million, $9.9 \%$ notes. In February 1999, we redeemed our $\$ 100$ million, $9.875 \%$ notes.

 (see Note 10).
 ratio, it has virtually no effect on our cash coverage ratios or on other measures of our financial strength.







 Securities and Exchange Commission. If approved, it will allow us to issue debt and/or equity securities in one or more offerings.

 agreement and was in compliance with its debt covenants.
 capacity.

 variations.



 fluctuations in interest rates; fluctuations in paper prices; the success of computer-based system enhancements; the occurrence of natural disasters such as fire and windstorm; and general economic conditions.

Sales
Segment income

Three Months Ended
March 31
20001999

## \$ 485.1 million $\quad \$ 399.4$ million

\$ 48.7 million $\quad \$ 4.8$ million

## Sales Volumes

(thousands of short tons)
Uncoated free sheet

| 363 | 346 |
| :---: | :---: |
| 165 | 153 |
| 108 | 95 |
| 39 | 40 |
| 675 | 634 |

## Newsprint

Other
5


## Average Net Selling Prices

(per short ton)

| Uncoated free sheet | $\$$ | 770 | $\$$ | 658 |
| :--- | :--- | :--- | :--- | :--- |
| Containerboard | $\$$ | 370 | $\$$ | 285 |
| Newsprint | $\$$ | 408 | $\$$ | 467 |






 instruments held at March 31, 2000. We do not use derivative financial instruments for trading purposes.

PART II - OTHER INFORMATION

## ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

## ITEM 1. LEGAL PROCEEDINGS

In December 1999, nine purported class action lawsuits were filed against the company, Boise Cascade Office Products Corporation, and BCOP's directors arising out of our proposal to acquire BCOP's outstanding minority public shares for $\$ 13.25$ in cash. All nine cases were filed in the Delaware Court of Chancery. The lawsuits allege, among other things, that our offer was wrongful, unfair, and harmful to BCOP public stockholders and that the individual defendants could not fairly discharge their fiduciary duties. The lawsuits sought, among other things, injunctive relief against consummation of the proposed transaction, rescission of the transaction if it things, injunctive relief against consummation of the proposed transaction, rescission of the transaction if were consummated, damages, and attorneys' fees and expenses. On January 19, 2000, the court, upon
stipulation of the parties, signed a consolidation order that combined the nine cases into one matter. On March 20, 2000, the parties to the litigation entered into a Memorandum of Understanding regarding a proposed settlement of the lawsuits. The proposed settlement would provide for full releases of the defendants and their settlement of the lawsuits. The proposed settlement would provide for full releases of the defendants and their of any member of the class against the defendants. The settlement provides for the payment of $\$ 700,000$ in of any member of the class against the defendants. The settlement provides for the payment of $\$ 700,000$ in
attorneys' fees and up to $\$ 20,000$ for expenses upon final approval of the settlement. The final settlement of the attorneys' fees and up to $\$ 20,000$ for expenses upon final approval of the settlement. The
lawsuits, including the amount of attorneys' fees to be paid, is subject to court approval.

In March 2000, U.S. Environmental Protection Agency ("EPA") Regions X and VI issued to the company a combined Notice of Violation ("NOV"). The NOV alleges various violations of air permits at seven plywood plants and one particleboard plant for the period 1979 through 1998. The EPA has neither proposed any penalties nor has it filed any administrative, civil, or criminal action. The NOV, however, sets forth EPA's authority to seek, among other things, penalties of up to $\$ 25,000$ per day for each violation. The company is presently in negotiations with the EPA to resolve these allegations.
During 1998 and 1999, five potential class action lawsuits were filed against the company arising out of its former manufacture and sale of hardboard siding products. These lawsuits allege that siding manufactured by the company was inherently defective when used as exterior cladding for buildings. In February 2000, one of these lawsuits was voluntarily dismissed in its entirety with no payment from Boise Cascade. That case had been pending in the U.S. District Court in Oregon. The four remaining lawsuits are pending in the Circuit Court
of Champaign County, Illinois, the District Court of Jefferson County Texas (two cases), and the U.S. District Court for the Eastern District of Texas. The cases in Illinois and two of the Texas cases seek certification of statewide classes consisting of all owners of structures bearing hardboard siding manufactured by the company. The remaining case in Texas seeks certification of a nationwide class of mobile home owners. To date, no court has granted class certification. The lawsuits seek to declare the company financially responsible or the repair and replacement of the siding, to make restitution to the class members, and to award each class member compensatory and enhanced damages. The company discontinued manufacturing the hardboard siding product that is the subject of these lawsuits in 1984. We believe there are valid factual and legal defenses to these cases and will resist the certification of any class and vigorously defend all claims alleged by the plaintiffs

Reference is made to our Annual Report on Form 10-K for the year ended December 31, 1999, for information concerning other legal proceedings
ITEM 2. CHANGES IN SECURITIES
None.
ITEM 3. DEFAULTS UPON SENIOR SECURITIES
None.


Shareholders cast votes for election of the following directors whose terms expire in 2003

ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS
 Reynolds, whose terms expire in 2001.

The shareholders ratified the appointment of Arthur Andersen LLP as our independent auditor for the year 2000 with $54,932,938$ votes cast for, 346,806 against, and 230,063 abstained.


 the plan every five years. The shareholders cast 51,800,184 votes for, 3,274,009 against, and 435,614 abstained.





|  | In Favor | Withheld | Not Voted |
| :---: | :---: | :---: | :---: |
| Edward E. Hagenlocker | 54,367,307 | 1,142,500 | - |
| George J. Harad | 54,271,321 | 1,238,486 | - |
| Donald S. Macdonald | 54,184,934 | 1,324,873 | - |
| Jane E. Shaw | 54,361,715 | 1,148,092 | - |
|  | 217,185,277 | 4,853,951 | - |

ITEM 5. OTHER INFORMATION
None.
ITEM 6. EXHIBITS AND REPORTS ON FORM 8-K
(a) Exhibits.

Required exhibits are listed in the Index to Exhibits and are incorporated by reference

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.
(b) Reports on Form 8-K

No Form 8-Ks were filed during the first quarter of 2000.
On April 20, 2000, we filed a Form 8-K with the Securities and Exchange Commission announcing the successful completion of the cash tender offer to acquire the minority public shares of Boise Cascade Office Products Corporation.

# BOISE CASCADE CORPORATION 

## INDEX TO EXHIBITS

Filed With the Quarterly Report on Form 10-Q
for the Quarter Ended March 31, 2000

Date: May 11, 2000
Number
Description
Page Number

Boise Cascade Office Products Corporation Key Executive Retention and Incentive Plan, effective March 15, 2000

Ratio of Earnings to Fixed Charges
Ratio of Earnings to Combined Fixed Charges and Preferred Dividend Requirements

1. Purpose of the Plan. The Boise Cascade Office Products Corporation Key Executive Retention and Incentive Plan (the "Plan")



 Corporation, and the participating executives with respect to the Plan.
2. Definitions. For purposes of this Plan, the following terms shall have the meanings set forth below:
(a) "Award" means a payment made under the Plan to a Participant based on that
 laws, and Awards shall be treated as "compensation" for purposes of any employee benefit or severance pay plan sponsored, maintained, or participated in by the Company or BCC.
(b) "Award Period" means each 12-month period of time selected by BCC, which is used to
measure the financial performance of the Company.
(c) "Award Units" means a fixed share of the Award Pool, expressed in Units, assigned by
 Measurement Criteria to the Company's financial performance during that Award Period.
(d) "BCC" means Boise Cascade Corporation.
(e) "Company" means Boise Cascade Office Products Corporation, including its subsidiaries.
(f) "Criteria," "Award Criteria," or "Measurement Criteria" means the attainment of
specified levels of financial performance by the Company, as determined by BCC, which shall be applied to determine the amount available in the Total Award Pool for each Award Period.
(g) "Earnings Before Interest and Taxes" ("EBIT") means the before-tax/before-interest
operating income of the Company for the Award Period.
(h) "Participant" means a full time salaried employee of the Company or BCC who is
identified in writing by the Company's or BCC's chief executive officer as a participant in this Plan as of its effective date.
(i) "Pension Plan" means the Boise Cascade Corporation Pension Plan for Salaried Employees
(j) "Retirement," "Normal Retirement," and "Early Retirement" shall have the same meanings for purposes of this Plan as for purposes of the Pension Plan.
(k) "Term" means the period of time the Plan is intended to remain in effect, beginning with its effective date on March 15, 2000, and ending on December 31, 2002.
(I) "Total Award Pool" means the aggregate dollar amount determined by BCC to be available for payment of Awards for each Award Period by applying the Criteria as described in Exhibit A, equal to 100,000 Units.
(m) "Unit" means an arbitrary portion assigned by BCC of the Total Award Pool. A Unit shal vary in dollar value depending on the Total Award Pool for each Award Period.
3. Determination of Awards. BCC has established Criteria, set forth in Exhibit A, to be achieved by the Company to determine


 change in the Company's EBIT. All determinations and decisions under this Section 3 shall be made by BCC in its sole discretion.
4. Payment of Awards. Payment of Awards, if any, less withholding taxes and any other applicable deductions, will be made to
 Section 9 hereof shall be made in accordance with the Participant's deferral election.


 have been delegated by the chief executive officer or senior vice president, human resources.
5. Participation in the Plan. Full time salaried employees of the Company at the effective date of this Plan will become
 agreement BCC deems necessary or appropriate as a condition of participation.
6. Treatment of Awards Upon Retirement, Disability, Death, Reassignment, or Termination.
(a) A Participant who (i) voluntarily terminates employment at any time after




(b) Participants whose employment with the Company is terminated during an Award Period

7. Deferral of Awards. A Participant may elect to defer receipt of all or any portion of any Award made under the Plan to a future date, provided the amount to be so deferred exceeds $\$ 2,000$.
9.1 Participants may elect (on or before September 30 of the Plan year) to defer receipt of their Award (if any),
subject to the following:
a. Before September 30 of the Plan year for which a
 payment, and (3) the date on which payment of the deferred Award is to commence. Elections hereunder shall be irrevocable except as otherwise provided in the Plan
b. A deferred Award will be credited to a Deferred Account for
 January 1.
c. If any payment is made from a Participant's Deferred Account
during a year, interest will be credited to the account on the portion so paid up to the end of the month preceding the month in which payment occurs.
d. A Participant's Deferred Account will be paid to the

Participant either:
(1) as a lump sum on
the date selected by the Participant in the applicable Deferral Agreement;
(2) as a lump sum on

January 1 of the year following the year during which the Participant's normal or early retirement date occurs if no earlier date has been selected previously by the executive;
(3) if elected in the

Deferral Agreement, in consecutive equal annual installments over a period not exceeding ten years commencing with the date the Participant selects in the Deferral Agreement; or
(4) if the Participant
terminates employment for any reason other than retirement or death, the Company will pay to the Participant his or her Deferred Account in full in the month following the month of termination.


#### Abstract

e. Earlier payment of Deferred Bonus Account balances will be made only in accordance with Plan provisions permitting hardship or other early_withdrawals as described in Section 9.5.


f. The amount of Deferred Awards, or earnings thereon, shall not be considered compensation for purposes of the Pension Plan or the BCC Savings and Supplemental Retirement Plan.
9.2 Except as otherwise provided herein, election to defer payment of an Award is irrevocable.
 occurs.
9.4 A Participant must designate the beneficiary or beneficiaries who are to receive his or her Deferred Account in the event of the
 designated beneficiaries are deceased, the Deferred Account will be paid to the Participant's estate.
9.5 Distributions of Deferred Accounts may be made in accordance with the provisions of this Section 9.5, notwithstanding a Participant's
deferral election
9.5.2 Early Distribution with Penalty. Notwithstanding any provision in this Plan to



 to compensation payable to the Participant during this 12 -month period.
9.5.3 Distribution Upon Extraordinary Events. In the event a Participant terminates


 following the year during which such termination of employment occurs.
9.5.4 Involuntary Small Account Distributions. Notwithstanding any provision in the

 Participant's entire Deferred Account balance shall be promptly distributed to the Participant.
9.6 A Participant who has previously submitted an election regarding payment of a Deferred Account and who subsequently wishes to change that

 absolute discretion, may accept or reject such application. No change will be permitted that would allow payment of a deferral Award earlier than originally elected.
9.7 The Deferred Account of a Participant, or any part thereof, shall not be assignable or transferable by a Participant at any time, other than to a properly designated beneficiary or beneficiaries or by will or the laws of descent and distribution. During the lifetime of an executive, payments of a Deferred Account will be made only to the Participant.
9.8 A Participant who takes early retirement at the request of BCC or the Company may, on that account, change, at any time between the date on which he or she is so requested to take retirement and the effective date of such early retirement, any outstanding deferral election under this Plan.
9.9 BCC and the Company believe, but do not represent or guarantee, that a deferral election made in accordance with the terms of the Plan is
 the sole discretion of each Participant and neither BCC nor the Company make any representation regarding the tax or legal consequences of such deferral elections.
9.10 This deferral option applies only to Participants in those countries where tax statutes recognize voluntary compensation deferral programs that are consistent with the terms of this Plan
9.11 Participants and their beneficiaries, heirs, successors and assigns shall have no legal or equitable right, interest, or claim in any property or assets of BCC or the Company. The obligations under this Plan shall be an unfunded and unsecured promise to pay money in the future.
10. Employment and Participation Not Guaranteed. Neither this Plan nor any description of benefits, Company policy or practice, or any action taken hereunder creates a contract of


 this Plan.
11. Withholding Taxes. The Company will deduct from all Awards and all distributions of Deferred Accounts all applicable taxes required by law to be withheld
12. Construction and Jurisdiction. The Plan will be construed according to the laws of the state of Idaho.
13. Form of Communication. Any election, application, claim, notice, or other communication required or permitted to be made by a Participant shall be made in writing and in such form as

14. Amendment and Termination. BCC may amend or terminate the Plan, at any time and for any or no reason, at its sole discretion.
15. Claims Procedure. Disputes, claims, or grievances regarding benefits or other issues arising under the Plan shall be filed in writing, within 90 days after the event giving rise to






 event may any such legal action or suit be commenced more than one year after the date of the event or decision giving rise to the claim.
16. Legal Agent. BCC's general counsel is the agent for legal matters concerning this Plan. He may be contacted by writing to:

John W. Holleran, Esq.
General Counsel
Boise Cascade Corporation
111 West Jefferson Street
P.O. Box 50

Boise, ID 83728-0001

## BOISE CASCADE CORPORATION AND SUBSIDIARIES

Ratio of Earnings to Fixed Charges


## BOISE CASCADE CORPORATION AND SUBSIDIARIES

Ratio of Earnings to Combined Fixed Charges
and Preferred Dividend Requirements
(1) Interest expense for operating leases with terms of one year or longer is based on an imputed interest rate for each lease.


The data schedule contains summary financial information extracted from Boise Cascade Corporation's Balance Sheet at March 31, 2000, and from its Statement of Income for the three months ended March 31, 2000. The information presented is qualified in its entirety by reference to such financial statements.

1,000
(1) Interest expense for operating leases with terms of one year or longer is based on an imputed interest rate for each lease.

